Moncler S.p.A.

PROXY/SUB-PROXY FORM TO THE APPOINTED REPRESENTATIVE PURSUANT TO ART. 135-NOVIES OF LEGISLATIVE DECREE 58/1998

and to art. 106, paragraph 4 of Decree Law no. 18 of 17 March 2020, on measures to strengthen the National Health Service and economic support for families, workers and businesses related to the epidemiological emergency of COVID-19 (the "Decreto Cura Italia") as converted with modifications by Law 24 th April 2020 no. 27, as extended by effect of art. 3, D.L. 228/2021 as converted with modifications by Law 25th February 2022 n. 15, and as further extended by art. 3, paragraph 10undecies Law Decree no. 198/2022, as converted with modifications by Law 24 February 2023 no. 14.

In accordance with Article 106, paragraph 4, Decree Law no. 18 of 17 March 2020 converted with modifications by Law 24th April 2020 no. 27, as extended by effect of art. 3, D.L. 228/2021 converted with modifications by Law 25th February 2022 n. 15, and as further extended by art. 3, paragraph 10-undecies Law Decree no. 198/2022, as converted with modifications by Law 24th February 2023 no. 14., the participation in the Shareholders' Meeting of those who have the right to vote, is allowed exclusively through the Appointed Representative pursuant to Article 135-undecies of Legislative Decree no. 58/1998. Pursuant to the abovementioned Decree, the Appointed Representative may also be granted proxies and/or sub-proxy pursuant to Article 135-novies of Legislative Decree no. 58/1998 ("TUF"), as an exception to Article 135-undecies, paragraph 4, of the TUF, by signing this proxy form

Declaration of the Appointed Representative: Monte Titoli declares that it has no own interest in the proposed resolutions being voted upon. However, in view of the contractual relations existing between Monte Titoli and the Company with regard, in particular, to the provision of technical assistance in shareholders' meeting and additional services, in order to avoid any subsequent disputes about the supposed existence of circumstances able to create a conflict of interest under Article 135-decies, paragraph 2, f) of Legislative Decree no. 58/1998, Monte Titoli expressly declares that, if unknown circumstances should occur or in the event of amendment or additions to the proposals put forward to the Shareholders' Meeting, it does not intend to cast a different vote from that indicated in the instructions. If the delegating party does not provide specific instructions provided shall be deemed to be confirmed as far as possible. If it is not possible to vote according to the instructions provided, Monte Titoli will <u>abstain</u> on such matters. In any case, in the absence of voting instructions on some of the items on the agenda, Monte Titoli will not vote for such items.

Please note: This form may be subject to change following any Integration of the agenda of the shareholders' meeting and presentation of new proposed resolutions pursuant to Article 126-bis Legislative Decree 58/1998, or individual proposed resolutions, in accordance with the terms and procedures indicated in the Notice of Call.

With reference to the Ordinary General Meeting of **Moncler. S.p.A.** to be held on April 18, 2023, at 11:30 a.m., with a single call, which shall be deemed to be held at the offices of Moncler in Milan (Italy), at Via Andrea Solari no. 33, as set forth in the notice of the shareholders' meeting published on the Company's website at http://www.monclergroup.com, under the "Governance/Shareholders' Meeting" Section on March 8, 2023 as well as, as an abstract, on the newspaper "Milano Finanza" on March 9, 2023 and having regard to the Reports on the items on the Agenda made available by the Company(§) with this

PROXY FORM (Part 1 of 2)

Complete with the information requested at the bottom of the form (§)

I, the undersigned (party signing the proxy)	(Name and Surname) (*)	
Born in (*)	On (*)	Tax identification code or other identification if foreign (*)
Resident in (*)	Address (*)	
Phone No. (**)	Email (**)	
Valid ID document (type) (*) (to be enclosed as a copy)	Issued by (*)	No. (*)

Moncler. S.p.A.

PROXY FORM TO THE APPOINTED REPRESENTATIVE PURSUANT TO ART. 135-NOVIES OF LEGISLATIVE DECREE 58/1998

in	quality	of	(tick the	e box	that	interests	you)	(*)	
----	---------	----	-----------	-------	------	-----------	------	-----	--

shareholder with the right to vote OR IF DIFFERENT FROM THE SHARE HOLDER									
🗌 legal representative or subject with appropriate representation powers (copy of the documentation of the powers of representation to be enclosed)									
🗆 pledge 🗆 bearer 🗇 usufructuary 🗇 custodian 🗇 manager 🗇 other (specify)									
(Name Surname / Denomi	iation (*)							
(complete only if the shareholder is different from the	Born in (*)	On (*)	Tax identification code or othe	Tax identification code or other identification if foreign (*)					
proxy signatory)	Registered office / Reside	it in (*)							
Related to									
No. (*)	shares ISIN IT0004965	48 Registrated in the securities account n	at the custodian	_ ABI CAB					
referred to the commu	unication (pursuant to art. 83	-sexies Legislative Decree n. 58/1998) No	Supplied by the intermediary:						
(to be filled in with information regarding any further communications relating to deposits)									

DELEGATES/SUB DELEGATES MONTE TITOLI S.P.A., to participate and vote in the Shareholders' Meeting indicated above as per the instructions provided below. DECLARES

- the vote shall be expressed for the sole proposals in respect of which instructions have been granted;

- to have requested from the custodian the communication for participation in the Meeting as indicated above;

- that there are no reasons for incompatibility or suspension of the exercise of voting rights;

- (in the case of sub-delegation) to be in possession of the originals of the proxy forms conferred on him/her and to keep them for one year available for possible verification.

AUTHORIZES Monte Titoli and the Company to the processing of their personal data for the purposes, under the conditions and terms indicated in the attached disclosure.

•

(Place and Date) *

(Signature) *

Moncler. S.p.A. PROXY FORM TO THE APPOINTED REPRESENTATIVE PURSUANT TO ART. 135-NOVIES OF LEGISLATIVE DECREE 58/1998

VOTING INSTRUCTIONS (Part 2 of 2)

intended for the Appointed Representative only - Tick the relevant boxes

The undersigned signatory of the proxy (Personal details)

(indicate the holder of the right to vote only if different - name and surname / denomination)

Hereby appoints Monte Titoli to vote in accordance with the voting instructions given below at Ordinary General Meeting of Moncler to be held on April 18, 2023, at 11:30 a.m., with a single call, which shall be deemed to be held at the offices of Moncler in Milan (Italy), at Via Andrea Solari no. 33.

RESOLUTIONS SUBJECT TO VOTING

1. Financial Statement for the fiscal year as of December 31, 2022 and allocation of the Fiscal Year operating result:

1.1 Approval of the Financial Statements for the fiscal year as of December 31, 2022 accompanied by the Management Report of the Board of Directors, the Report of the Board of Statutory Auditors and the Report of the Auditing Firm. Presentation of the Consolidated Financial Statement as of December 31, 2022. Presentation of the Consolidated non-Financial Declaration prepared in accordance with Legislative Decree n. 254/16. Related and consequent resolutions;

Proposal of the Board of Directo	rs		Tick only one box	🗌 In Favour	🗆 Against	🗆 Abstain		
If circumstances occur which are unknown at the time of issuance of the proxy or in the event of a vote on amendments or additions to the resolutions submitted to the meeting, I the undersigned proxy signatory								
Tick only one box		Modify the instructions (express prefe	rence)					
\Box confirms the instructions	\Box revokes the instructions	🗆 In Favour :			🗆 Against	🗆 Abstain		

PROXY FORM TO THE APPOINTED REPRESENTATIVE PURSUANT TO ART. 135-NOVIES OF LEGISLATIVE DECREE 58/1998

1.2. Allocation of the results of the Fiscal Year. Related and consequent resolutions.									
Proposal of the Board of Direc	tors	Tick only one box	🗆 In Favour	🗆 Against	🗆 Abstain				
If circumstances occur which are undersigned proxy signatory	e unknown at the time of issuance o	f the proxy or in the event of a vote o	on amendments or a	additions to the res	olutions submitted t	o the meeting, I the			
Tick only one box		Modify the instructions (express pre	eference)						
\Box confirms the instructions	\Box revokes the instructions	🗆 In Favour :			🗆 Against	Abstain			
 Non-binding resolution on the second section of the Report on the policy regarding remuneration and fees paid of Moncler, drawn up pursuant to Art. 123-ter, paragraph 4, of Legislative Decree of February 24, 1998, no. 58 and Art. 84-quater of the CONSOB Regulation no. 11971/1999. 									
Proposal of the Board of Direc	tors		Tick only one box	🗆 In Favour	🗆 Against	🗆 Abstain			
If circumstances occur which are undersigned proxy signatory	e unknown at the time of issuance o	f the proxy or in the event of a vote o	on amendments or a	additions to the res	olutions submitted t	to the meeting, I the			
Tick only one box		Modify the instructions (express pre	eference)						
\Box confirms the instructions	\Box revokes the instructions	🗆 In Favour :			🗆 Against	Abstain			
3. Authorization to the purchase and disposal of treasury shares pursuant to Arts. 2357, 2357-ter of the Italian Civil Code, Art. 132 of the Legislative Decree of February 24, 1998, no. 58 and Art. 144-bis of the CONSOB Regulation adopted with Resolution no. 11971 of May 14, 1999, after revocation, for the portion not implemented, of the resolution on the authorization approved by the ordinary Shareholders' Meeting on April 21, 2022. Related and consequent resolutions.									
Proposal of the Board of Direc	tors		Tick only one box	🗌 In Favour	🗆 Against	🗆 Abstain			
If circumstances occur which are unknown at the time of issuance of the proxy or in the event of a vote on amendments or additions to the resolutions submitted to the meeting, I the undersigned proxy signatory									
Tick only one box		Modify the instructions (express pre	eference)						
\Box confirms the instructions	\Box revokes the instructions	🗆 In Favour :			🗆 Against	Abstain			

Moncler. S.p.A.

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4. Appointment of the Board of Statutory Auditors for the three-year period 2023-2025:

4.1. Appointment of three Statutory Auditors and two Alternate Auditors;									
Tick the number of the chosen list or again	ainst / abstained with	Tick only one box	🗆 List N.1	🗆 List N.2		gainst	🗆 Abstai	n	
reference to all the lists			(presented by Double R)	(presented by Institutional Invest		guinsi			
If circumstances occur which are unknown at t proxy signatory	he time of issuance of the	proxy or in the ev	vent of a vote on amendm	nents or additions t	o the resolutions	submitted to the	meeting, I the	undersigned	
Tick only one box	Μ	odify the instructi	ions (express preference)						
\Box confirm the instructions \Box revoke the in	nstructions	🗌 In favour:		. C	Against	□ A	Abstain		
4.2 Appointment of the Chairman of the Board of Statutory Auditors; Item not put to the vote pursuant to Article 24.2 of the By-Laws.									
4.3 Determination of the annual comper	isation of the members	s of the Board o	f Statutory Auditors.						
Proposal of resolution presented by Dou	ble R			Tick only one box	🗌 In Favou	r 🗌 Agains	st 🗆 /	Abstain	
Proposal of resolution (if submitted by th (Shareholders' name)		s and published	d by the issuer)	Tick only one box	🗌 In Favou	r 🗌 Agains	st 🗆 A	Abstain	
If circumstances occur which are unknown at the time of issuance of the proxy or in the event of a vote on amendments or additions to the resolutions submitted to the meeting, I the undersigned proxy signatory									
Tick only one box		Modify the i	instructions (express prefe	rence)					
□ confirms the instructions □ revo	kes the instructions	🗆 In Favour	•			D Agai	inst 🗆 A	Abstain	

(Place and Date) *

(Signature) *

Moncler. S.p.A. PROXY FORM TO THE APPOINTED REPRESENTATIVE PURSUANT TO ART. 135-NOVIES OF LEGISLATIVE DECREE 58/1998

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DIRECTORS' LIABILITY ACTION

In case of vote on a directors' liability action pursuant to art. 2393, paragraph 2, of the civil code, proposed by the shareholders on the occasion of the approval of the financial statements, the undersigned appoints the Appointed Representative to vote as follows:

Tick only one box 🛛 In Favour 🖓 Against 🖓 Abstain

• ____

(Place and Date) *

(Signature) *

PROXY FORM TO THE APPOINTED REPRESENTATIVE PURSUANT TO ART. 135-NOVIES OF LEGISLATIVE DECREE 58/1998

INSTRUCTIONS FOR THE FILLING AND SUBMISSION

The person entitled to do so must request the depositary intermediary to issue the communication for participation in the shareholders' meeting referred to the Art. 83-sexies, Legislative Decree 58/1998)

- (1) Indicate the number of the securities custody account and the denomination of the depositary intermediary. The information can be obtained from the account statement provided by the intermediary.
- (2) Indicate the Communication reference for the Meeting issued by the depositary intermediary upon request from the person entitled to vote.
- (3) Specify the name and surname/denomination of the holder of voting rights (and the signatory of the Proxy Form and voting instructions, if different).

The proxy with the relating voting instructions shall be received together with:

- a copy of an identification document with current validity of the proxy grantor or
- in case the proxy grantor is a legal person, a copy of an identification document with current validity of the interim legal representative or other person empowered with suitable powers, together with adequate documentation to state its role and powers,

(in the event of a sub-proxy, the following must be sent to the Appointed Representative as an annex to the sub-proxy form: i) the documentation indicated in the preceding paragraph, referring to both the holder of the voting right and his/her proxy; ii) a copy of the proxy issued by the holder of the voting right to his/her proxy)

by one of the following alternative methods:

- i) transmission of an electronically reproduced copy (PDF) to the certified email address **RD@pec.euronext.com** (subject line "Delega Assemblea Moncler 2023") from one's own certified email address (or, failing that, from one's own ordinary email address, in which case the proxy with voting instructions must be signed with a qualified or digital electronic signature);
- ii) transmission of the original, by courier or registered mail with return receipt, to the following address: Register Services, c/o Monte Titoli S.p.A., Piazza degli Affari n. 6, 20123 Milan (Ref. "Delega Assemblea Moncler 2023"), sending a copy reproduced electronically (PDF) in advance by ordinary e-mail RD@pec.euronext.com (subject line: "Delega Assemblea Moncler 2023")

The proxy must be received no later than 6:00 p.m. on the day before the date of the meeting (and in any case before the opening of the meeting). The proxy pursuant to art. 135-novies, Legislative Decree no. 58/1998 and the related voting instructions may always be revoked within the aforesaid deadline.

N.B. For any additional clarification regarding the issue of proxies (and in particular regarding how to complete and send the proxy form and voting instructions), authorized to participate in the general meeting can contact Monte Titoli S.p.A. by email to the following address **RegisterServices@euronext.com** or by phone at (+39) 02.33635810 during open office hours from 9:00 a.m. to 5:00 p.m..

PROXY FORM TO THE APPOINTED REPRESENTATIVE PURSUANT TO ART. 135-NOVIES OF LEGISLATIVE DECREE 58/1998

INFORMATION NOTICE PURSUANT TO ARTICLES 13 AND 14 OF REGULATION EU 2016/679 AND CURRENT NATIONAL LEGISLATION ON PROTECTION OF PERSONAL DATA

Monte Titoli's privacy policy is available at the link: https://www.euronext.com/en/privacy-statement.

Moncler's privacy policy:

Pursuant to EU Regulation 2016/679 (hereinafter, "GDPR Regulation" or "GDPR") and the current national legislation on the protection of personal data (hereinafter, together with the GDPR, "Privacy Law"), **Moncler S.p.A**. (hereinafter, the "Company" or the "Data Controller"), acting as Data Controller, is required to provide the delegated party and the delegating party (hereinafter, jointly referred to as "Data Subjects") with information regarding the process of their personal data.

a) Categories of personal data processed

In order to enable the Shareholders to attend the Shareholders' Meeting, also by virtue of proxy, the Company collects and processes the personal data provided in the proxy and the information relating to the place of birth, address of residence and tax code of the delegated party and the information relating to the place of birth, residence address, tax code, ID document and voting rights in the Shareholders' Meeting of the delegating party (hereinafter, jointly referred to as "Personal Data").

b) Purpose of processing and mandatory provision of data

All Personal Data are collected and processed, in compliance with the legal provisions and confidentiality obligations, for the purposes of verifying the proper constitution of the Shareholders' Meeting, verifying the identity and entitlement of those who are attending it, as well as the execution of further compulsory corporate obligations and formalities and Shareholders' Meeting obligation and formalities. The provision of data for such purposes is mandatory. Failure to provide data may result in in non-admission to the Shareholders' Meeting.

c) Legal basis of the processing

The legal basis is the compliance with a legal obligation (art. 2370 c.c. et seq.) and the related and consequent requirements by the Data Controller.

d) Methods of processing

Personal Data are processed, in compliance with the provisions of the Privacy Law, by paper-based, computer or electronic means, with methods strictly related to the indicated purposes and, in any case, with appropriate methods to ensure their security and confidentiality in accordance with the Privacy Law.

e) Communication and dissemination of data

In order to achieve the purposes described in point b) above, the Company's employees who will act as persons authorized to the processing have access to Personal Data. In addition, Personal Data may be communicated to the entities to whom the communication is required for the compliance with legal and/or regulatory obligations and/or those deriving from EU legislation (taking into account that the Company is listed on a regulated market and, therefore, is subject to additional requirements and information obligations).

f) Data retention

All Personal Data are stored, together with the documents produced during the Shareholders' Meeting, by the Company in order to document what has been transcribed in the minutes. In compliance with the principles of proportionality and necessity, Personal Data will be stored in a form that allows to identify the Data Subjects for a period of time not exceeding the fulfilment of the purposes for which they are processed and, in any case, no longer than ten years.

g) Data Subject's rights

Data Subjects have the right, at any time, to obtain confirmation as to whether or not such data exist and to be informed of their content and source, to verify their accuracy or to request them to be completed, updated or rectified (Articles 15 and 16 of the GDPR).

In addition, Data Subjects have the right to request the erasure and restriction to processing.

The rights listed above can be exercised by sending a written communication to: privacy@moncler.com.

The Data Controller, also through the designated units, shall take charge of the request and provide, without undue delay, information relating to the action taken in relation to the same. In the event that the processing of Personal Data is in violation of the provisions set forth by the GDPR, Data Subjects have the right to lodge a complaint to the Italian Data Protection Authority (the "Garante per la protezione dei dati personall"), by using the contact details available on the website www.garanteprivacy.it, or to bring an action before the appropriate courts.

h) Data Controller and Data Protection Officer

The Data Controller is Moncler S.p.A, with legal office in Milan, Via Stendhal 47.

The Company has appointed a Data Protection Officer that may be contacted at the following address: dpo@moncler.com.

Moncler S.p.A